Kingston Economic Development Corporation

Financial Statements

Year Ended December 31, 2024

Independent Auditor's Report

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KPMG LLP

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Kingston Economic Development Corporation

Opinion

We have audited the financial statements of Kingston Economic Development Corporation (the Entity), which comprise:

- the statement of financial position as at December 31, 2024
- the statement of operations for the year then ended
- the statement of changes in fund balances for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2024, and its results of operations and its cash flows year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Entity's internal control.



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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's' report. However, future events or conditions may cause the Entity's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation
- Communicate with those charged with governance regarding, among other matters, the
 planned scope and timing of the audit and significant audit findings, including any significant
 deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

April 28, 2025

Kingston Economic Development Corporation Statement of Financial Position As at December 31, 2024 with comparative information for 2023

	 2024		2023
Assets			
Current Assets			
Cash	\$ 73,489	\$	676,622
Investments (note 3)	340,918		279,161
Accounts receivable (note 4)	274,115		136,838
Due from the Corporation of the City of Kingston (note 19(b))	651,033		375,484
Harmonized sales tax recoverable	29,280		21,086
Prepaid expenses and refundable deposits (note 5)	 36,413	_	12,053
	1,405,248	_	1,501,244
Long-term investment (note 6(a))	10,000		10,000
Capital assets (note 7)	 16,216	_	19,702
	\$ 1,431,464	\$	1,530,946
Liabilities and Fund Balances		_	_
Current Liabilities			
Accounts payable and accrued liabilities (note 8)	\$ 203,982	\$	178,813
Deferred revenue (note 9)	 26,300	_	86,162
	230,282		264,975
Deferred contributions related to capital assets (note 10)	_		7,000
	230,282		271,975
Fund Balances			
Investment in capital assets (note 11)	16,216		12,702
Board restricted - Long-Term Investment (note 6(a))	10,000		10,000
Board restricted - Business Retention & Expansion			
(note 6(b))	50,000		50,000
Board restricted - Programming and Equipment (note 6(b))	43,264		73,089
Board Restricted - Staff Professional Development			
(note 6(b))	31,613		_
Board Restricted - IEDSP Refresh (note 6(b))	75,000		_
Board Restricted - Venture Fund (note 6(b))	250,000		_
Unrestricted surplus	 725,089		1,113,180
	 1,201,182		1,258,971
	\$ 1,431,464	\$	1,530,946
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Commitments (note 16) Economic dependence (note 20)

Approved	on	behali	fof	the	Board	1
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Member _		
Member		

Kingston Economic Development Corporation Statement of Operations Year Ended December 31, 2024

		2024	_	2023
Revenue				
Contributions from the Corporation of the City of Kingston				
(note 19(a))	\$	1,538,757	\$	1,501,226
Federal government contributions (note 13)		535,411		513,314
Provincial government contributions (note 14)		360,144		383,615
Partnership revenue and corporate investors (note 12)		62,061		110,161
Interest income (note 3)		35,986		60,142
Amortization of deferred contributions related to capital		,		•
assets		7,000		14,000
	_	2,539,359	_	2,582,458
Expenses	-	, ,	_	
Accounting and legal (notes 16(c) and 19(c))		47,868		55,391
Advertising		65,360		127,518
Amortization of capital assets		12,806		36,386
Bank charges		5,807		5,227
Events, meetings & workshops		118,245		105,243
Grant disbursements		408,642		328,618
Information technology support (notes 16(b) and 19(c))		31,151		23,949
Insurance		10,178		9,631
Memberships and licenses		68,812		74,602
Office and miscellaneous		26,435		30,225
Professional contractors		298,253		155,066
Professional development		12,915		4,960
Rent		110,789		116,647
Salaries and benefits		1,202,911		1,175,736
Sponsorships and donations (note 19(d))		92,173		117,344
Telephone		7,362		5,635
Travel	_	77,441		66,862
	_	2,597,148	_	2,439,040
Excess (deficiency) of revenues over expenses before				
the undernoted item		(57,789)		143,418
Other income				
Workplace Safety Insurance Board Reimbursement		_		128,676
Excess (deficiency) of revenues over expenses	\$	(57,789)	_	\$ 272,094

Kingston Economic Development Corporation Statement of Changes in Fund Balances Year Ended December 31, 2024

-	Capita	tment in al Assets ote 11)	Res Lon Inve	Board tricted - ig-Term estment ite 6(a))	Restr Bus Retent Expa	eard ricted - iness ion and insion e 6(b))	Restri Progra and Equ	ard icted - mming uipment • 6(b))	Restr St Profes Develo	ard icted - aff ssional opment 6 (b))	Res - IE Re	oard tricted EDSP fresh te 6(b))	Restr Ver Fu	eard icted – iture ind e 6(b))	Unrest Surp		Tota 2024		Total 2023	
Balance, beginning of year	\$	12,702	\$	10,000	\$	50,000	\$	73,089	\$	_	\$	_	\$	_	\$1,11	13,180	\$1,258,	971	\$986,877	7
Excess (deficiency) of revenues over expenses		3,514		-		-		(29,825)	((18,387)		_		-	(1	3,091)	(57,7	' 89)	272,094	1
Interfund transfers (note 6(b))		_		_		_		_		50,000		75,000	2	250,000	(37	5,000)		_	_	
Balance, end of year	\$	16,216	\$	10,000	\$	50,000	\$	43,264	\$	31,613	\$	75,000	\$ 2	250,000	\$ 72	25,089	\$1,201,	182	\$1,258,971	1

Kingston Economic Development Corporation Statement of Cash Flows Year Ended December 31, 2024

,		2024		2023
Cash flow from (used in) operating activities	-		-	
Excess (deficiency) of revenues over expenses	\$	(57,789)	\$	272,094
Items not involving cash:				
Amortization of capital assets		12,806		36,386
Amortization of deferred contributions related to				
capital assets		(7,000)		(14,000)
Changes in non-cash working capital balances:				
Accounts receivable		(137,277)		267,678
Harmonized sales tax recoverable		(8,194)		23,587
Prepaid expenses and refundable deposits		(24,360)		14,065
Accounts payable and accrued liabilities		25,169		57,975
Due from the Corporation of the City of Kingston		(275,549)		(694,110)
Deferred revenue		(59,862)		(473,733)
	-	(532,056)	-	(510,058)
Cash flow used in investing activities	=		-	
Purchase of capital assets		(9,320)		_
Purchase (redemption) of investments, net		(61,757)		31,313
	-	(71,077)	- -	31,313
Decrease in cash		(603,133)		(478,745)
Cash, beginning of year	_	676,622	_	1,155,367
Cash, end of year	\$	73,489	\$	676,622

1. Purpose of the Corporation

Kingston Economic Development Corporation (the "Corporation") is incorporated without share capital as a not-for-profit corporation under the laws of Ontario. The Corporation's mission is to undertake and promote economic development for Kingston, Ontario, fostering local investment, job creation, and assessing growth and community prosperity through the support of strategic economic projects in the industrial, commercial, institutional and technological sectors. The Corporation is a not-for-profit organization under the Income Tax Act (Canada) and, as such, is exempt from income taxes.

2. Significant Accounting Policies

These financial statements have been prepared in accordance with Part III of the CPA Canada Handbook - Accounting Standards for Not-for-Profit Organizations. Significant accounting policies include the following:

(a) Investments

Investments in term deposits are recorded at cost plus accrued interest, which approximates market value.

(b) Revenue Recognition

The Corporation follows the deferral method of accounting for contributions.

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in the subsequent period.

Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred.

Unrestricted contributions are recognized as revenue when received or receivable, provided that the amounts to be received can be reasonably estimated and collection is reasonably assured.

Contributions received for the purchase of capital assets are deferred and amortized into revenue on the same basis as the related capital assets.

Revenues from partners and other corporate investors towards various programs, events and meetings delivered by the Corporation are recognized when there is persuasive evidence of an arrangement for funding, the price is fixed or determinable and collection of the relevant receivable is probable.

Interest income is recognized when earned.

2. Significant Accounting Policies (continued)

(c) Capital Assets (continued)

Capital assets are recorded at cost, less accumulated amortization. Repairs and maintenance charges are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no long contributes to the Corporation's ability to provide services, its carrying value is written down to its residual value.

Capital assets are amortized on a straight-line basis using the following estimated useful lives:

Computer hardware 3 years
Furniture and equipment 5 years
Website 5 years
Signage 7 years
Leasehold improvements 5 - 10 years
CRM system 10 years

The carrying value of an item of capital assets is tested for recoverability whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized when the carrying amount is not recoverable and exceeds its fair value.

(d) Donated Materials and Services

The Corporation receives donated advertising services from the provincial government. Because of the difficulty of determining the fair market value, donated advertising services are not recognized in these financial statements.

(e) Long-Term Investment

The long-term Investment is carried at cost.

The funds invested are assessed individually for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment the Corporation determines if there is a significant adverse change in the expected timing or amount of future cash flows from the investment. If there is a significant adverse change in the expected cash flows, the carrying amount of the investment is reduced to the higher of the present value of the expected cash flows and the amount that could be realized from selling the investment. When the extent of impairment of a previously written down investment decreases and the decrease can be related to an event occurring after the impairment was recognized, the impairment loss is reversed to the extent of the improvement.

2. Significant Accounting Policies (continued)

(f) Financial Instruments

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Corporation has not elected to subsequently carry any financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value, are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Corporation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Corporation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(g) Employee Future Benefits

The Corporation has a defined benefit plan providing pension and post-employment benefits for its employees. The cost of the defined benefit plan is recognized based on the required contributions during each period.

(h) Use of Estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

3. Investments

Investments are comprised of the following:

	<u>2024</u>	<u>2023</u>
 5.15% term deposit with Kawartha Credit Union, maturing October 20, 2025 	\$ 293,505	\$ 279,161
4.0% term deposit with Kawartha Credit Union, maturing October 20, 2025	47,413	_
	\$ 340,918	\$ 279,161

Interest earned during the year amounted to \$17,119 (2023 - \$16,286) and is included as a component of interest income on the Statement of Operations.

4. Accounts Receivable

	<u>2024</u>	<u>2023</u>
Provincial contributions receivable	\$ 5,325	\$ 70,559
Federal contributions receivable	256,240	46,761
Queen's University at Kingston	10,000	19,518
Trade receivables	2,550	_
	\$ 274,115	\$ 136,838

The allowance for doubtful accounts at December 31, 2024 is \$Nil (2023 - \$Nil).

5. Prepaid Expenses and Refundable Deposits

	<u>2024</u>	<u> 2023</u>
Memberships and subscriptions	\$ 6,282	\$ 5,891
Office rent	5,862	5,862
Contracted services	21,769	300
Partnerships & sponsorships	2,500	_
	\$ 36,413	\$ 12,053

6. Board Restricted Funds

Board restricted funds are comprised of:

(a) Long-Term Investment:

	<u>2024</u>			<u>2023</u>
SPARQ Systems Inc.	\$	10,000	\$	10,000

The Corporation purchased 10,000 participation units from the PARTEQ Angel Network (the "Network") in 2011 for investment into SPARQ Systems Inc. at \$10,000. The purpose of the Network was to make investments in early-stage business ventures that met specified investment criteria. SPARQ Systems Inc. became a publicly traded company on December 31, 2021 (TSXV:SPRQ). All the existing shares at that time were reverse split at the ratio of 10.8085:1.

The participation units are non-interest bearing, unsecured, irrevocable advances that can only be repaid in a liquidity event or on disposition of the underlying participation units. The result of these participation units is that the Corporation has shareholder rights in SPARQ Systems Inc. which translates into less than a 1% share in the company.

The long-term investment is internally restricted by the Board of Directors.

(b) The Corporation internally restricts fund balances for various future expenditures. The fund balance allocations and expenditures of these funds have been approved by the Board of Directors as follows:

	Opening Balance	Transfers in Year	Expenses in Year	Ending Balance
Business Retention and Expansion	\$ 50,000	\$ -	\$ -	\$ 50,000
	\$ 50,000	\$ -	\$ -	\$ 50,000

	Opening Balance	Transfers in Year	Expenses in Year	Ending Balance
Programming and Equipment	\$ 73,089	\$ -	\$ 29,825	\$ 43,264
	\$ 73,089	\$ -	\$ 29,825	\$ 43,264

6. Board Restricted Funds (continued)

	Openi Balan	•	Transfers in Year	Expenses in Year	Ending Balance
Staff Professional Development	\$	_	\$ 50,000	\$ 18,387	\$ 31,613
	\$	_	\$ 50,000	\$ 18,387	\$ 31,613

	Openi Balan	_	Transfers in Year	Expenses in Year		Ending Balance	
IEDSP Refresh	\$	_	\$ 75,000	\$	-	\$ 75,000	
	\$	_	\$ 75,000	\$	_	\$ 75,000	

	Openi Balan	•	Transfers in Year	Expenses in Year		Ending Balance	
Venture Fund	\$	_	\$ 250,000	\$	_	\$ 250,000	
	\$	_	\$ 250,000	\$	_	\$ 250,000	

7. Capital Assets

			2023			
	Cost	ccumulated Amortization		Net book value		Net book value
Computer hardware	\$ 131,451	\$ 117,560	\$	13,891	\$	4,328
Furniture and equipment	4,069	1,744		2,325		2,132
Signage	120,931	120,931		_		_
Leasehold improvements-						
366 King Street	84,609	84,609		_		8,461
CRM system	39,939	39,939		_		356
Website	44,253	44,253		_		4,425
	\$ 425,252	\$ 409,036	\$	16,216	\$	19,702

Cost and accumulated amortization of capital assets at December 31, 2024 amounted to \$304,321 and \$288,105, respectively.

Capital assets have been reviewed for full or partial impairment. Management has determined there are none.

8. Accounts Payable and Accrued Liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$Nil (2023 - \$269) which includes amounts payable for Workplace Safety Insurance Board.

9. Deferred Revenue

	<u>2024</u>	<u>2023</u>
Global Affairs Canada - CanExport Program (ICCI)	\$ 26,300	\$ _
Ontario Business Improvement Area Association -		
Digital Main Street	_	63,932
Innovation, Science and Economic Development		
Canada - Canada Digital Adoption Program	_	22,230
	\$ 26,300	\$ 86,162

10. Deferred Contributions Related to Capital Assets

The changes in the deferred contributions balance for the year are as follows:

	<u>2024</u>	<u>2023</u>
Balance at beginning of year	\$ 7,000	\$ 21,000
Less: Amounts amortized to revenue	(7,000)	(14,000)
Balance at end of year	\$ _	\$ 7,000

11. Investment in Capital Assets

Fund balances invested in capital assets are calculated as follows:

(a) Fund balances invested in capital assets are calculated as follows:

	<u>2024</u>	<u>2023</u>
Capital assets	\$ 16,216	\$ 19,702
Less: Deferred contributions related to		
capital assets	_	(7,000)
	\$ 16,216	\$ 12,702
	 	•

11. Investment in Capital Assets (continued)

(b) Change in fund balances invested in capital assets is calculated as follows:

Balance at beginning of year	\$ <u>2024</u> 12,702	\$ <u>2023</u> 35,088
Excess (deficiency) of revenues over expenses:		
Amortization of contributions related to capital	7.000	4.4.000
assets	7,000	14,000
Amortization of capital assets	 (12,806)	 (36,386)
	(5,806)	(23,386)
Net change in investment in capital assets:		
Purchase of capital assets	9,320	_
Balance at end of year	\$ 16,216	\$ 12,702
12. Partnership Revenue and Corporate Investors		
	<u>2024</u>	<u>2023</u>
Event sponsorships	\$ 25,423	\$ _
Queen's University at Kingston - Queen's Career		
Apprenticeship Kingston	25,000	63,196
Kingston Syracuse Pathways Sponsorship	6,638	_
Queen's University at Kingston – Kingston Syracuse		
Pathway Conference Sponsorship	5,000	_
Project Reimbursements - Health Innovation	_	23,369
Queen's University at Kingston - Partnerships and		
innovation	_	10,000
St. Lawrence College - Project partnerships	_	10,000
Other	_	3,596
	\$ 62,061	\$ 110,161

13. Federal Government Contributions

		<u>2024</u>		<u>2023</u>
Innovation, Science and Economic Development Canada - Canada Digital Adoption Program	\$	341,215	\$	406,199
FedDev - Health Innovation	Ψ	146,109	Ψ	52,702
Global Affairs Canada - CanExport Program (ICCI)		36,500		28,066
Government of Canada - Summer Jobs Program		10,587		9,998
Other		1,000		1,006
Ontario Business Improvement Area - Women		1,000		1,000
Entrepreneurship Strategy		_		15,343
	\$	535,411	\$	513,314
14. Provincial Government Contributions				
		2024		2023
Small Business Enterprise Centre - Starter				
Company	\$	126,130	<u>\$</u>	105,010
Province of Ontario - Skills Development Fund				87,109
Small Business Enterprise Centre - Core Funding		99,650		74,885
Small Business Enterprise Centre - Summer				
Company		65,932		50,000
Ontario Business Improvement Area Association -		00.000		00.000
Digital Main Street		63,932		66,086
Ontario Creates – Hyper Local Screen Strategy Grant		4,500		
Economic Developers Council of Ontario - Main		4,300		_
Street Ambassador Community Contribution		_		525
ŕ	\$	360,144	\$	383,615

15. Bank Credit Facility

The Corporation has access to a short-term line of credit facility of \$100,000 (2023 - \$100,000) of which \$Nil has been drawn as at December 31, 2024 (2023 - \$Nil). The line of credit bears interest at the lender's prime rate and is secured by a general security agreement.

16. Commitments

- (a) The Corporation is committed to a lease for office space, at 366 King Street East Suite 420 under an operating lease expiring July 31, 2029. The annual lease payments amount to \$69,122 per year.
 - The Corporation is committed to a lease for office space at 366 King Street East Suite 460 under an operating lease expiring July 31, 2025. The annual lease payments amount to \$39,751 per year.
- (b) The Corporation is committed to a service agreement with the Corporation of the City of Kingston (the "City") for information systems and technology services expiring December 31, 2025. The annual charges for these services at December 31, 2024 amounted to \$26,995 (2023 \$23,735).
- (c) The Corporation is committed to a service agreement with the City for accounting and reporting services expiring December 31, 2025. The annual charges for these services at December 31, 2024 amounted to \$23,710 (2023 \$21,730).

17. Pension Costs and Obligations

The Corporation makes contributions to the Ontario Municipal Employees Retirement Fund ("OMERS"), which is a multi-employer plan, on behalf of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employee based on the length of service and rate of pay. Since any surpluses or deficits are a joint responsibility of all members of the plan, the Corporation does not recognize any share of the OMERS pension surplus or deficit in these financial statements.

The latest available report for the OMERS plan was at December 31, 2024. At that time, the plan reported a \$2.9 billion actuarial deficit (2023 - \$4.2 billion actuarial deficit).

The employer portion amount contributed to OMERS for 2024 was \$100,176 (2023 - \$90,107) and is included in salaries and benefits on the Statement of Operations.

18. Financial Risks and Concentration of Risks

(a) Interest rate risk:

The Corporation is exposed to interest rate risk that arises from the fluctuation in interest rates on its bank credit facility, as described in note 15.

(b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations, resulting in a financial loss. The Corporation is exposed to credit risk with respect to accounts receivable. The Corporation assesses, on a continuous basis, accounts receivable and provides for any amounts that are not considered collectible in the allowance for doubtful accounts.

The carrying amounts for cash, investments, accounts receivable, harmonized sales tax recoverable, prepaid expenses and refundable deposits, accounts payable and accrued liabilities, due from/due to the City and deferred revenue approximate their fair market values because of the short-term nature of these instruments. It is management's opinion that the Corporation is not exposed to significant market risk or liquidity risk.

There has been no significant change to the risk exposures from 2023.

19. Related Party Transactions

The Corporation is related to the City by virtue of the fact that the City has representation on the Board of the Directors and is the major source of revenue for the Corporation.

- (a) The Corporation operates under a service level agreement with the City whereby operating funding is received on an annual basis as disclosed on the Statement of Operations.
- (b) The Corporation also operates under a contractual agreement with the City whereby the City pays certain expenses on behalf of the Corporation. At December 31, 2024, the Corporation has a receivable of \$651,033 (2023 \$375,484) to the City related to this agreement. Payment of this balance was received subsequent to year-end.
- (c) The Corporation paid the City for information systems and technology services, and accounting services as described in notes 16(b) and 16(c).
- (d) The Corporation paid the City \$75,000 (2023 \$75,000) as part of a two-year pilot project to support workforce in-migration strategies. This amount is included in accounts payable and accrued liabilities on the statement of financial position.

The transactions are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

20. Economic Dependence

The Corporation is economically dependent on the continued financial support of the City. The Corporation derives a significant portion of its revenues each year from the City. Continued existence of the Corporation is dependent on the future financial support of the City. Revenue derived from the City accounts for 60.6% (2023 - 55.4%) of total revenue. A service level agreement with the City has been approved for a duration of five years, expiring December 31, 2025.